Note: This is Online Appendix 1 of De Wet, T., & Rothmann, S. (2023). Capabilities of secondary school teachers in sub-Saharan Africa: A systematic literature review. SA Journal of Human Resource Management/SA Tydskrif vir Menslikehulpbronbestuur, 21(0), a2120. <u>https://doi.org/10.4102/sajhrm.v21i0.2120</u>

#### Table 3

Knowledge Commodity Capability Factors Identified from the Systematic Literature Review

Resource subcate	egory		Capabilities	Functionings
Personal	Social	Environmental	Valued/enabl	-
Personal Experience*6,39,5 4,55 Complexity of cognitive level required* <sup>10,11,32,4</sup> 2,57 Practical application* <sup>28,30</sup> Pedagogy use* <sup>28,54</sup> Gender* <sup>5,6</sup> Qualification* <sup>28,</sup> 42 Training* <sup>23,42</sup> Age* <sup>6</sup> Confidence to master teaching strategies* <sup>84</sup> Grade taught* <sup>6</sup> Motivation* <sup>28</sup> Planning* <sup>28</sup> Initiative* <sup>42</sup> Confidence to	Social Class size* <sup>28,42,69</sup> Time* <sup>42,57,69,74,80</sup> Teaching load* <sup>80,83</sup> Subject foundation (learners)* <sup>28</sup> Fear of subject (learners)* <sup>28</sup> Motivation (learners)* <sup>23,28</sup> Allowing dialogue/ questions (teacher)* <sup>28</sup> Number of teachers* <sup>28</sup> Supervision* <sup>39</sup> Role models/mentors* <sup>4</sup> 2,74 ICT* <sup>23</sup>	Environmental Software/materials/ laboratories/libraries* <sup>28,42</sup> , <sup>57,69</sup> Curriculum* <sup>28,42,57</sup> Guidelines (policy)* <sup>42,84</sup> External organisation involvement* <sup>23,42</sup> School category* <sup>39</sup> School location* <sup>5</sup> Learner support (home)* <sup>28</sup> Learner culture* <sup>23</sup> Community education level* <sup>28</sup> Parental socio-economic status* <sup>28</sup> Societal norms and values* <sup>57</sup>	Valued/enabl ed SSTs valued using ICT in teaching* <sup>29,50</sup> , <sup>83</sup> SSTs valued using effective teaching strategies* <sup>40,</sup> <sup>69</sup> SSTs valued purpose of subject* <sup>23</sup>	Confidence/self- efficacy* <sup>31,42,54,55,74</sup> Pedagogical competence* <sup>39,42,84</sup> Learner performance* <sup>74,80</sup> Providing opportunity for learners to engage* <sup>23,32,69</sup> ICT integration* <sup>5</sup> Content knowledge competence* <sup>10,42</sup> High subject knowledge (scores)* <sup>7</sup> Proof of qualification* <sup>42</sup>
	Resource subcate Personal Experience* <sup>6,39,5</sup> 4,55 Complexity of cognitive level required* <sup>10,11,32,4</sup> 2,57 Practical application* <sup>28,30</sup> Pedagogy use* <sup>28,54</sup> Gender* <sup>5,6</sup> Qualification* <sup>28,</sup> 42 Training* <sup>23,42</sup> Age* <sup>6</sup> Confidence to master teaching strategies* <sup>84</sup> Grade taught* <sup>6</sup> Motivation* <sup>28</sup> Planning* <sup>28</sup> Initiative* <sup>42</sup> Confidence to	Resource subcategoryPersonalSocialExperience* $^{6,39,5}$ $^{4,55}$ Class size* $^{28,42,69}$ Time* $^{42,57,69,74,80}$ Complexity of cognitive level required* $^{10,11,32,4}$ $^{2,57}$ Class size* $^{28,83}$ Subject foundationPractical application* $^{28,30}$ Rear of subject (learners)* $^{28}$ Pedagogy use* $^{28,54}$ Kotivation (learners)* $^{28}$ Qualification* $^{28,30}$ Fear of subject (learners)* $^{28}$ Qualification* $^{28,42}$ $^{42}$ Allowing dialogue/Training* $^{23,42}$ Age* $^6$ (teacher)* $^{28}$ Number of teachers* $^{28}$ Supervision* $^{39}$ Supervision* $^{39}$ Grade taught* $^6$ Motivation* $^{28}$ Planning* $^{28}$ Role models/mentors* $^4$ $^{2,74}$ Initiative* $^{42}$ ICT* $^{23}$	Resource subcategoryPersonalSocialEnvironmentalExperience*6.39.5 $4.55$ Class size*28.42.69 Time*42.57,69,74.80Software/materials/ laboratories/libraries*28.42 $57,69$ Complexity of cognitive level required*10.11.32.4 $2.57$ Teaching load*80.83Software/materials/ laboratories/libraries*28.42,57 Guidelines (policy)*42.84Practical application*28.30(learners)*28 Fear of subjectSchool category*39 School location*5Pedagogy use*28.54(learners)*23 dialogue/School location*5 Learner support (home)*28 Parental socio-economic status*28Qualification*28, 42Allowing teachers*28 MotivationLearner culture*23 Parental socio-economic status*28Age*6 Grade taught*6 Motivation*28 strategies*84Supervision*39 Societal norms and values*57Grade taught*6 Motivation*28 strategies*84Role models/mentors*4Motivation*28 Planning*28 Litiative*42ICT*23 Subiex*42Subiex*42 Subiex*42ICT*23 Subiex*42	Resource subcategoryCapabilitiesPersonalSocialEnvironmentalValued/enablExperience* $^{6,39,5}$ Class size* $^{28,42,69}$ Software/materials/laboratories/libraries* $^{28,42}$ 4,55Time* $^{42,57,69,74,80}$ laboratories/libraries* $^{28,42,57}$ SSTs valuedComplexity of cognitive level required* $^{10,11,32,4}$ SubjectGuidelines (policy)* $^{42,84}$ SSTs valued2,57foundationExternal organisation involvement* $^{23,42}$ sSTs valuedPractical application* $^{28,30}$ Fear of subjectSchool category* $^{39}$ strategies* $^{40,}$ Pedagogy 42(learners)* $^{28}$ School location* $^5$ strategies* $^{40,}$ Qualification* $^{28,42}$ Allowing dialogue/Learner culture* $^{23}$ SSTs valuedQualification* $^{28,42}$ questions level* $^{28}$ purpose of subject* $^{23}$ SSTs valuedTraining* $^{23,42}$ master teachingquestions teachers* $^{28}$ Societal norms and values* $^{57}$ subject* $^{23}$ Grade taught*6 Motivation* $^{28}$ supervision* $^{39}$ societal norms and values* $^{57}$ societal norms and values* $^{57}$ Grade taught*6 Motivation* $^{28}$ supervision* $^{39}$ Societal norms and values* $^{57}$ societal norms and values* $^{57}$ Subject* $^{22}$ $^{274}$ $^{274}$ $^{274}$ $^{274}$ Initiative* $^{42}$ ICT* $^{23}$ $^{274}$ Subject* $^{23}$ $^{274}$ $^{274}$

Training and (professional) development <sup>*4,5,12,28,31,33,37,43,48,57,60,78,81,83</sup>	Motivation* <sup>48,60</sup> Attitude* <sup>78</sup> Experience (technology)* <sup>31</sup> Incentive for refresher* <sup>81</sup> Practical application* <sup>28</sup> Previous tech training* <sup>31</sup> Previous training institution* <sup>31</sup> Qualification* <sup>31</sup> Technology	Leadership support* <sup>33,48,60,81,8</sup> <sup>3</sup> Mentors/role models* <sup>48,60,81</sup> Time* <sup>60,81</sup> Collegial collaboration* <sup>60,8</sup> <sup>1</sup> Feedback* <sup>48</sup> Class size* <sup>48</sup> Workload* <sup>60,81</sup> Technology support* <sup>43</sup> Teaching	Availability of materials and resources <sup>*48,81</sup> Government policy <sup>*60,83</sup> Curriculum <sup>*48,60</sup> Value attributed by external community <sup>*48</sup> Schooling context <sup>*48</sup> Province <sup>*31</sup> Union support <sup>*60</sup>	Placed high value on ICT training* <sup>37</sup> Valued involvement in decision- making* <sup>83</sup> Valued attentive leadership* <sup>48</sup> Valued awareness of areas to improve* <sup>48</sup> Enablement	Learner performance <sup><math>*48,60</math></sup> Improvement/develop ment in competence <sup><math>*31,60</math></sup> Participation in school- based professional development <sup><math>*48,81</math></sup> Commitment to teaching <sup><math>*48,81</math></sup> Use of tools (ICT) <sup><math>*12</math></sup> Motivation <sup><math>*48</math></sup> Attitude <sup><math>*60</math></sup> Confidence <sup><math>*60</math></sup>
	training* <sup>31</sup>	Feedback*48	o mon support	leadership*48	teaching* <sup>48,81</sup>
	Previous	Class size*48		Valued	Use of tools (ICT) $^{*12}$
	training	Workload*60,81		awareness of	Motivation*48
	institution* <sup>31</sup>	Technology		areas to	Attitude* <sup>60</sup>
	Qualification* <sup>31</sup>	support*43		improve* <sup>48</sup>	Confidence*60
	Technology	Teaching		Enablement	
	educational	schedules*60		of	
	qualification* <sup>31</sup>			opportunity	
	Ability			to train* <sup>4</sup>	
	application*48				
	Fear of				
	criticism* <sup>60</sup>				

\* Number given as listed in reference list; SST = secondary school teacher

## Table 4

# Soft Commodity Capability Factors Identified from the Systematic Literature Review

<b>Resource category</b>	<b>Resource subcategory</b>			Capabilities	Functionings
	Personal	Social	Environmental	Valued/enabled	
Secondary school teacher	Behaviour/habits* <sup>16,26,57,80</sup>	Teacher-learner	Policy support/	Valued position as	Confidence/self-
being* <sup>16,19,22,26,30,63,68,71,74,80,83</sup>	Gender* <sup>19,30,74</sup>	relationships* <sup>26,80</sup>	guidance*16	systemic resource*83	efficacy* <sup>71</sup>
	Value assigned to subject	Leaders/mentors/role	Subject/field	Valued order and	Learner
	(meaning and	models <sup>*16,80</sup>	requirements*16	discipline*83	performance* <sup>16,68,80</sup>
	interest) <sup>*57,80</sup>	Teachers' collaboration/	Community	Valued transfer of	Achievement of
	Expectations of	support* <sup>16,26</sup>	collaboration*16	knowledge*26	subject outcomes* <sup>16</sup>
	learners* <sup>30,80</sup>	School performance	Funding* <sup>16</sup>		Meaning in work <sup>*26</sup>
		standards/levels*80			

Resource category	Resource subcategory			Capabilities	Functionings
	Personal	Social	Environmental	Valued/enabled	
	Expectations and beliefs <sup>*16,26</sup> Ability application <sup>*80</sup> Drive <sup>*22</sup> Qualification <sup>*68</sup> Skill level <sup>*68</sup> Subject/field <sup>*16</sup> Understanding of learner contexts <sup>*80</sup>	School culture <sup>*80</sup> Support services (for learners) <sup>*80</sup> School staffing <sup>*16</sup> Teaching load allocation <sup>*83</sup> Time allocation/ management <sup>*16</sup> Recognition (feedback) <sup>*26</sup> Tangible results <sup>*26</sup>	School infrastructure <sup>*16</sup> Curriculum <sup>*16</sup>	Valued making a positive difference/influence* <sup>26</sup> Valued positive relationships with learners* <sup>26</sup> Valued physical health* <sup>63</sup> Enabled to be involved in decision- making* <sup>83</sup>	
Attitude towards ICT* <sup>1,17,29,50,51</sup>	Ability application <sup>*17,51</sup> Qualification <sup>*1</sup> Relative advantage <sup>*29</sup> Extrinsic motivation <sup>*29</sup> Perceived usefulness <sup>*29</sup> Cognitive complexity level <sup>*29,51</sup> Age <sup>*51</sup> Behavioural control <sup>*50</sup>	Time (in class) <sup>*29</sup> Leadership support <sup>*51</sup> Technical support <sup>*51</sup> Access to ICT infrastructure and resources <sup>*51</sup>		Valued computers as educational tools <sup>*29</sup> Valued the teaching empowerment and confidence that came with using ICT <sup>*50</sup>	ICT adoption and use in teaching <sup>*29</sup>
Stress* <sup>22,58,64,80</sup>	Gender <sup>*22,58</sup> Age <sup>*64</sup>	Contractual problems <sup>*64</sup> Nature of the work <sup>*64</sup> Work environment <sup>*64</sup> Work relationships <sup>*64</sup> Staff shortages <sup>*80</sup>			Stress management <sup>*58,64</sup> Learner performance <sup>*80</sup>

Resource	Resource subcategory			Capabilities	Functionings
category					
	Personal	Social	Environmental	Valued/enabled	
Confidence (perceived competence)* <sup>4,3</sup> 2,43,50,51,54,55,71,74,	Experience <sup>*54</sup> Level of exposure <sup>*43,51</sup>			Valued building confidence (to teach and learn)* <sup>50,74</sup>	Effective use of tools <sup>*71</sup> Competence <sup>*74,84</sup>
84					
Motivation (teachers)* <sup>13,67,7</sup> <sub>9,80</sub>	Financial incentive <sup>*13</sup> Study leave <sup>*67</sup>	Prompt salary payment <sup>*67</sup> Exposure to conferences and seminars <sup>*67</sup> Leadership inspiration <sup>*79</sup>	Availability of teaching materials <sup>*67</sup>		Attitude towards subject <sup>*80</sup> Learner performance <sup>*67</sup>
Decision- making* <sup>9,34,83</sup>				Perceived themselves as being able to add value* <sup>34,83</sup> Valued being involved in decision- making* <sup>83</sup> Enabled to be involved in decision- making* <sup>9,34,83</sup>	Involvement in selection and organisation of learning experiences <sup>*34,83</sup>
Communication *14,28,57		Abstractness of concepts <sup>*28,57</sup>			Innovative use of computer technology in class* <sup>14</sup>
Job satisfaction* <sup>274,7</sup>	Attitude* <sup>78</sup>	Income <sup>*2</sup> Job security <sup>*74</sup>			Turnover intention <sup>*2</sup>

# Table 4 (continued) Soft Commodity Capability Factors Identified from the Systematic Literature Review

\* Number given as listed in reference list

Resource category	<b>Resource subcategories</b>			Capabilities	Functionings
	Personal	Social	Environmental	Valued/enabled	
ICT * 1,3,4,5,14,15,17,21,27,29,32,37,43,45,46,49,50,51,52,63,70,71,75,7	Ability	Social influence <sup>*49</sup>	ICT infrastructure,	Perceived high value on	Acceptance and use
/,83,84	application*15,17,21,52,57,51,70,7 5,77	Time* <sup>4,21,27,37,46,51,70,7</sup> 5	facilities, and equipment* <sup>4,15,21,37,43,46,50,70,7</sup> 5,84	ICT integration* <sup>5,17,37,43,45,50,51,52,7</sup> 0,75	of ICT* <sup>1,5,14,27,43,45,46,50,7</sup> 0,75
	level*4,32,15,17,37,45,46,63,70,75 Confidence*3,4,15,32,70,75,77	(opportunity and/or type)* <sup>4,15,17,70</sup>	Technology/technical support*4,15,46,70,75,84	Enabled to benefit learners* <sup>27,37,43,52,75</sup>	Attitude towards ICT* <sup>3,15,46,51,77</sup>
	Confidence <sup>*3,4,15,2,60,75,77</sup> Subject field* <sup>5,15,46,50,52,75</sup> Training* <sup>17,21,32,37,45,63</sup> Attitude towards ICT* <sup>32,45,51,63</sup> Use experience <sup>*4,70,75</sup> Pedagogy use <sup>*17,83,84</sup> Motivation* <sup>45,49,51,70</sup> Age* <sup>44,45,51,70</sup> Gender* <sup>5,14,51,71</sup> Qualification* <sup>1,44,51</sup> Experience* <sup>14,45</sup> Subject perspective (narrow/broad)* <sup>17</sup> Effort expectancy* <sup>49</sup> Appetite for change* <sup>45</sup>	type)**. <sup>13</sup> , <sup>17</sup> , <sup>17</sup> Leadership support* <sup>4,15</sup> , <sup>17</sup> , <sup>21</sup> , <sup>77</sup> Access* <sup>15</sup> , <sup>50</sup> , <sup>77</sup> , <sup>84</sup> Learner attitude* <sup>51,63</sup> Mentors* <sup>32</sup> , <sup>77</sup> Class size* <sup>15,70</sup> Work-life balance* <sup>63,70</sup> Role conflict* <sup>15</sup> Impact of use on learning process* <sup>21</sup> Learner unfamiliarity* <sup>37</sup> Media habits (learners)* <sup>32</sup> Workload* <sup>46</sup>	support*4,13,40,70,73,64 School facilitating conditions*32,45,49,75 School policy/ budget*15,46,70 Crime/security risk (society)*46,70 School type*14,50 School location*5,17 Reliability of service providers (electricity and Internet)*46,75 Government policy*51,70 Government funding*45,70 Curriculum guidelines/materials*17,46 Curriculum content load* <sup>27</sup>	Placed high value on ICT use*5.29.50.84 Enabled to use ICT*15,27,70,77 Placed high value on ICT training*37,77 Enabled to integrate ICT in pedagogy*15.52 Valued teaching using ICT without barriers*15 Valued context- and content-applicable pedagogical methods*17 Enabled for ICT to be easy to use*27 Have ICT support in all subjects*15	ICT *5,15,40,51,77 Interaction, communication, and collaboration* <sup>17,45,46,5</sup> <sup>2</sup> Provision of quality education/value* <sup>15,45,77</sup> Learner performance* <sup>44,46,77</sup> Enriched learning experience* <sup>45,52</sup> ICT competence* <sup>46,63</sup> Pedagogical ICT integration* <sup>17,84</sup> Autonomy* <sup>27</sup>
	Habits <sup>*49</sup> Self-concept <sup>*3</sup> Exposure <sup>*77</sup>	Access schedules* <sup>46</sup>	Examination focus <sup>*17</sup> Parent socio economic status <sup>*70</sup> Parent involvement <sup>*70</sup> Cost of devices <sup>*45</sup>	Enabled to take advantage of ICT technology <sup>*15</sup> Enabled to deliver curriculum using technology available at school <sup>*15</sup> Enabled to be involved in policymaking <sup>*15</sup> Enabled to integrate ICT in various pedagogical methods <sup>*52</sup>	Conducive learning and teaching environment* <sup>15,46</sup> Concept structure consistency* <sup>52</sup> Real-time process/ learning feedback* <sup>52</sup> Access to educational resources and storage* <sup>45</sup> Language assistance* <sup>45</sup> Time management* <sup>45</sup> Sponsor funding* <sup>46</sup> Leadership engagement* <sup>46</sup>

**Table 5:** Hard Commodity Capability Factors Identified from the Systematic Literature Review

Resource category	<b>Resource subcategories</b>			Capabilities	Functionings
	Personal	Social	Environmental	Valued/enabled	
Hard Commodity Capability Factors	Level of subject understanding* <sup>35</sup>	Contextual fit of	Curriculum	Valued being involved in	Effective
Identified from the Systematic Literature	Ability application <sup>*65</sup>	materials*17,65	content/load*28,57,65	decision-making*85	implementation of
<i>Review</i> Curriculum <sup>*17,28,34,35,57,65,83</sup>	Pre-service training <sup>*35</sup>	Learner level of competence <sup>*65</sup>	Applicability of assessment* <sup>57</sup>	Enabled to be involved in decision-making <sup>*83</sup>	curriculum <sup>*34,35,57</sup>
		Class size <sup>*65</sup>	Extra-curricular offering* <sup>56</sup>		
Assessment <sup>*47,62,85</sup>	Conceptual understanding <sup>*47</sup>	Cognitive/non-	Mark inflation*85	Freedom to choose	Effective assessment
	Effort required* <sup>65</sup>	cognitive domains**/		participation*02	practices**
		$C_{1000} = \frac{1}{2} \times 1$		Helped learners	Participation in
		Worklond <sup>*85</sup>		develop	programmas* <sup>62</sup>
Teaching aids*57,69,86	Planning* <sup>86</sup>	W OIKIOAU	Available materials and	Practical application*86	Learner
	Thanning		facilities <sup>*57</sup>	Tractical application	performance* <sup>86</sup>
			Standards (quality)* <sup>69,86</sup>		performance
Teacher networks <sup>*17,76</sup>	Attendance* <sup>76</sup>	Regularity of			Professional
		meetings*76			development*17,76
		Interschool			
		networking* <sup>76</sup>			
Media* <sup>56,57,65</sup>			Media impact on		
			Augilability complexity		
			and depth of support		
			materials <sup>*65</sup>		
			Examination focus* <sup>65</sup>		
Time* <sup>4,37,57,70,81,84</sup>	Time use <sup>*4,57</sup>	Time			
•		requirements* <sup>4,37,57,70,81</sup> 84	,		

\* Number given as listed in reference list

### Table 6

#### Organisational Commodity Capability Factors Identified from the Systematic Literature Review

Resource category	Resource subcategory			Capabilities	Functionings
	Personal	Social	Environmental	Valued/enabled	C
Leadership (principal, vice-principal, heads of department (HODs))* <sup>5,8,20,25,26,33,39,53,59,73,74,78,79,83</sup>	Qualification (master's)* <sup>25</sup> Gender* <sup>59,74</sup> Compensation* <sup>74</sup> Meaningfulness* <sup>74</sup> Expectations* <sup>73</sup>	Role modelling (principal)* <sup>33,73</sup> Leadership style* <sup>33,59</sup> Inspirational motivation* <sup>73,79</sup> HOD communication/ collaboration* <sup>33,83</sup> Supervision* <sup>53</sup> Evaluation processes* <sup>53</sup> Qualification (principal)* <sup>25</sup> Individualised consideration* <sup>59</sup> Idealised influence (attributed)* <sup>79</sup> Support given* <sup>74</sup> Decision-making structures* <sup>83</sup> Principal engagement* <sup>73</sup> School culture* <sup>73</sup> Stakeholder relationships and collaboration* <sup>73</sup> Shared responsibility/ accountability* <sup>73</sup>	Specific school* <sup>59</sup> Community involvement* <sup>73</sup>	Valued effective teaching/learning environment <sup>*53</sup> Valued it as key position to affect/influence <sup>*74</sup> Involvement in decisions that affected their work <sup>*83</sup> Valued active/present leadership figures <sup>*33</sup> Salary and benefits <sup>*74</sup>	Job satisfaction* <sup>26,59,74</sup> Learner performance* <sup>33,73</sup> Leadership effectiveness* <sup>25,74</sup> Effective learning environment* <sup>8,53</sup> Effective pedagogical practices* <sup>20</sup> Job performance* <sup>20</sup> Professional development* <sup>78</sup> School development* <sup>33</sup> Collaboration (multi- stakeholders)* <sup>33</sup> Teacher support* <sup>8</sup>
Job role <sup>*36</sup>	Expectations <sup>*36</sup> Ability application <sup>*36</sup> Incentive/reward <sup>*36</sup>	Staff complement <sup>*36</sup> Leadership support <sup>*36</sup> Support/administrative services (school) <sup>*36</sup> Work conditions <sup>*36</sup>	Policy (implementation)* <sup>36</sup> Systemic alignment* <sup>36</sup> Societal acceptance* <sup>36</sup>		Teacher engagement/ commitment* <sup>36</sup> Affective reaction/ satisfaction* <sup>36</sup> Role clarity/focus* <sup>36</sup> Career

progression\*36

# Table 6 (continued) Organisational Commodity Capability Factors Identified from the Systematic Literature Review Resource category Resource sub-category Capability Functioning Personal Social Environmental Environmental

Learner discipline*2,18,24, 38,41,56,72,80,82,85	Experience* <sup>18</sup> SSTs late/absent (school)* <sup>56</sup> View of discipline* <sup>38,72</sup> Belief about utility of different disciplinary methods* <sup>24,38</sup> Ethics* <sup>41</sup> Engagement* <sup>41</sup>	Background and behaviour/habits (learners)* <sup>56,80</sup> Power relations (learners and teachers)* <sup>41,56</sup> Beliefs about utility of different disciplinary methods (learners)* <sup>24,38</sup> Effectiveness of methods* <sup>24,41</sup> Time consumption* <sup>24,41</sup> Restlessness/inattention (learners)* <sup>56</sup> Low self-concept (learners)* <sup>85</sup> Extra-curricular activities (school)* <sup>56</sup> Learners' interaction/ collaboration* <sup>80</sup> Locus of control (learners)* <sup>80</sup> Class size* <sup>24</sup> School culture* <sup>38</sup> Availability of teaching resources* <sup>24</sup>	Ethics and justice of practices (society)* <sup>2,41,56</sup> Value system (society)* <sup>38,56</sup> Parent views* <sup>56,72</sup> Type of school (co- ed/single)* <sup>82</sup> School location* <sup>82</sup> School location* <sup>82</sup> School location* <sup>82</sup> School)* <sup>56</sup> Rules and regulations (school)* <sup>56</sup> Parental support* <sup>41</sup> Home conditions (society)* <sup>56</sup> Mass media (society)* <sup>56</sup> Policy on discipline* <sup>41</sup>	Valued effective disciplinary measures <sup>*38,41</sup> Conducive learning and teaching environment <sup>*72</sup> Creation of order and attention in class <sup>*41</sup>	Learner performance <sup>*56,72,80</sup> Controlling classroom behaviour <sup>*18</sup> Awareness and use of non-violent disciplinary methods <sup>*82</sup> Development of good conduct (in learners) <sup>*38</sup> Teacher empowerment <sup>*41</sup> Balanced rights (justice) <sup>*41</sup> Order and attention in class <sup>*41</sup> Sustainable behavioural change/results <sup>*24</sup>
Organisational health* <sup>66</sup>			School sector (public/private)* <sup>66</sup>		Learner performance <sup>*66</sup>

Organisational justice <sup>*2,74,83</sup>	Distributive <sup>*2</sup> Procedural <sup>*2</sup>	Politics, corruption, bribery, religion, and tribalism <sup>*74</sup>	Valued involvement in decision- making <sup>*83</sup>	Turnover intention* <sup>2</sup>
			Enabled to have order and discipline in the learning and teaching environment <sup>*83</sup>	

\* Number given as listed in reference list; SST = secondary school teacher

#### **Supplementary References**

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